

# Minutes

## Oldham Leadership Board



12 July 2018, 10 am until 12 noon

Lees Suite, Civic Centre Oldham

**Present:**

<p>Cllr Sean Fielding Dr Carolyn Wilkins OBE Dr John Patterson Cllr Zahid Chauhan Cllr Jenny Harrison Vinny Roche Stuart Lockwood Rebekah Sutcliffe CS Neil Evan Supt Danny Inglis Jeremy Broadbent Jason Rain Jack Sharp Jonathan Yates Liz Windsor-Welsh Maria Albuquerque-Neal Vicky Sugars</p>	<p>Leader, Oldham Council (Chair) Chief Executive, Oldham Council Chief Clinical Officer, Oldham CCG Cabinet Member for Health and Social Care Chair of the Health and Wellbeing Board Chief Executive, First Choice Homes Oldham Community Leisure Strategic Reform Lead, Oldham Council Greater Manchester Police Greater Manchester Police Business Leader Greater Manchester Fire &amp; Rescue Service Pennine Acute Hospital Trust Citizens Advice Bureau and VCFP Chief Executive, Action Together Community Rehab Company Strategy, Partnerships and Policy, Oldham Council</p>
<p><b>Apologies:</b></p> <p>Cllr Abdul Jabbar Jayne Clarke Donna McLoughlin Jon Aspinall Alun Francis Dave Benstead  Helen Lockwood  Katrina Stephens</p>	<p>Deputy Leader, Oldham Council Oldham Sixth Form College Alliance Director, Oldham Cares Greater Manchester Fire &amp; Rescue Service Oldham College Diodes and Chair of the Economy and Skills Board Executive Director for Economy, Skills and Neighbourhoods Joint Acting Director for Public Health</p>



1	<p><b>Welcome, Minutes and matters arising from meeting on 3 March 2018</b></p> <p>Cllr Sean Fielding, Leader of Oldham Council (Chair) introduced himself to the Board in his roles as newly elected Council Leader and Chair of the Oldham Leadership Board.</p> <p> Item 1 OLB Minutes 140318.docx</p> <p>The Minutes from the meeting held on the 3 March 2018 were approved as a correct record of proceedings.</p> <p><b>AGREED/ACTION:</b></p> <p>1. <b>The Minutes from the meeting on 3 March 2018 were approved as a correct record of proceedings</b></p>
2	<p> Item 3 Thriving Communities Index.</p> <p>Martin Burroughs, Business Intelligence, presented the Thriving Communities Index to the Board which is currently at the proof of concept stage. This included map views of some of the measures and how these have started to highlight challenges for neighbourhoods that might have previously fallen outside of our focus and enabled us to see hotspots that could not previously be seen at a cluster or ward level.</p> <p>Board members supported the proof of concept for the Thriving Communities Index and made the following comments/suggestions/amendments:-</p> <ul style="list-style-type: none"><li>• The Index needed to be protected as 'intellectual' property and could have commercial value to the Partnership</li><li>• Oldham Community Leisure hold intelligence on physical activity (20% of all residents registered) that could be developed within the Index as a measure of healthy behaviours</li><li>• The Index provides us with a much richer picture of intelligence than we have had before and can enable us to better target resources at a very localised level as a Partnership.</li><li>• The Index can provide us with the intelligence of what areas are on the 'margins' that we can improve/focus.</li><li>• The Index should be used to direct commissioning and decision making and help the Partnership deploy resources (e.g PBI)</li><li>• The Index provides us with a starting point for focus but it still doesn't tell us about what people think and what drives behaviours</li></ul>



	<ul style="list-style-type: none"><li>• We need clarity about what is the function (to inform – helps us focus energy/resources) and what is the limitation (not community insight). The data tells us where to go but not what to do ( directs the question but not the answer).</li><li>• We need to be careful about how the Index is used and still continue to develop Asset Based approaches to community interventions</li><li>• We need to understand how we can use the data to predict health demands over a period of time</li><li>• Greater Manchester has too many global measures but this Index enables us to direct what we do</li><li>• Better than IMD because it measures ‘agency’.</li><li>• FCHO – do have a customer profile that compliments some of this work but it is the starting point and needs to be verified by what local people say on the ground, including elected members.</li><li>• Useful to match up the anecdotal (what people have said about an area) with the evidence to create a bigger picture of what is needed.</li><li>• Nebula helps to match the quantitate with the quantitative but is based on front-line and not resident views and this still needs consideration</li><li>• Should be used as a tool by elected members to help set ward priorities</li><li>• Next steps – we need to align the tool to where we want to go as a Partnership</li><li>• For a future meeting of the OLB – to agree what the TC index will be used for, the next steps and what is required from the Partnership.</li></ul> <p><b>AGREED/ACTION:</b></p> <ol style="list-style-type: none"><li><b>1. The Board support and endorse the development of the Thriving Communities Index so far at the proof of concept stage</b></li><li><b>2. That the comments made by the Board (above) be considered in the development of the next stage</b></li><li><b>3. That a further report be presented to a future meeting of the OLB to endorse what the Thriving Communities Index will be used for as well as next steps and what is required from the Board.</b></li></ol>
3	<b>Multi-agency place based integration in North Chadderton and Westwood</b>



Oldham Community  
Team110718.pptx

Members of the front-line team for Westwood and North Chadderton multi-agency team and Elaine Morgan from the GM PSR team presented their findings and learning from the first eight weeks of working together in an integrated way. This included the demands placed in the area and deep dives on both Summervale House and the streets surrounding Westwood tram stop and what they had learnt from their first case.

The following comments and suggestions were made:-

- To review how we make use of selective licensing as a tool for place based integration
- That the lives of individuals and families has got more complex in recent years (rather than the numbers of people per se) – therefore requiring a multi-agency response
- 1 resident in North Chadderton had used CAB services 45 times in one year
- That the Housing Allocations Policy needs to be considered again in the context and learning from Summervale House

The Board were specifically asked to:-

- Come and see/visit the team us to see how you can support us further.
- Use the work to test and understand changes that need to be made in your own services/organisations.
- Help the team speed up alignment with Health & Social Care.
- Provide senior support to help coordinate the response required in our first case



Draft Place Based  
Integration Framework

In addition to the above, Vicky Sugars, Strategy and Partnership, presented the draft Framework for Place Based Integration for Oldham which will be developed by the Place Based Programme Board over the next 6-9 months.

**AGREED/ACTION**

- 1. That the final Framework for Place Based Integration be sent to the Board for sign off by Spring 2019**
- 2. That evaluation and outcomes from sites continue to be reported to the Board**
- 3. That Board members visit the team directly and understand the contribution of their services.**

4

**Role and remit of the Oldham Leadership Board and wider Partnership arrangements**

	<p>Cllr Sean Fielding, Leader of the Council (Chair) opened up a Board discussion on the role and remit of the Oldham Leadership Board and other supporting Partnership arrangements.</p> <p>The following comments and suggestions were made:-</p> <ul style="list-style-type: none"> <li>• That we need to map the membership across all Boards and consider where we have the same people having the same conversation twice with a view to rationalising some of the meetings</li> <li>• We need to develop SMART metrics on the Oldham Plan – using the Thriving Communities and other Index as a starting point</li> <li>• That the role of the OLB should be:- to give us assurances that we are doing the right things; to set strategic direction and to model a new style of leadership.</li> <li>• Some of these can be done within a Board and some might require a different approach</li> </ul> <p><b>AGREED/ACTION</b></p> <ol style="list-style-type: none"> <li>1. <b>That the new Chair team be established and meet in August to develop a paper on the future of the Board and a new Terms of Reference – in time for the September Board</b></li> <li>2. <b>That a rationalisation exercise took place to look at the membership and overlapping priorities of all Partnership Boards to feed into a wider review.</b></li> </ol>
6	<p><b>Date and time for next meeting</b></p> <p>13 September 2018 10:00 - 12:00 Crompton Suite, Civic Centre</p>